



10355 Science Center Drive, Suite 240
San Diego CA 92121
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June 4, 2024

Dear Hiring Manager,

I am writing this letter of reference for John Middleton, who recently worked as Director of Design Controls and Data Analytics at Amprion, Inc.

During his tenure from February 2020 through May 2024, John's primary responsibilities included organization and analysis of development data and creation, management, and implementation of design controls procedures and documentation in accordance with applicable regulations. When working with complex data sets, John is able to identify interesting trends and propose directions for further investigation. John played a leading role in creating protocols and reports for Amprion validation studies and has the ability to offer logical and detailed experimental plans. Throughout his time with our organization, John exhibited a professional demeanor and a strong work ethic. He was enthusiastic, productive, completed assigned tasks quickly, and was very conscientious and respectful of resources. He was able to work collaboratively with different teams and stakeholders and was a significant contributor to the organization.

I am confident that John possesses the skills and experience to be an asset to your organization, and I wish him the best in his future endeavors. If you require any further information or have additional questions, please do not hesitate to contact me.

Sincerely,

Karen MacLeod
EVP, Clinical and Regulatory Operations
Amprion Inc.
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